

Commissioning Schedule - 2015-16 to 2017-18

Activity	Description / detail	Date
2015-2016 Quarter 1 (April – June 2015)		
Transformation of fostering services (SCHWB)	As part of the 0-25 transformation programme, work will be done with Kent's foster carers to maximise the capacity and quality of the fostering service, including development of a clear strategy to support recruitment activity	Mar – Aug 2015
Transformation of residential placements for children (SCHWB)	As part of the 0-25 transformation programme, improvements will be made to the way in which residential placements for children and young people are commissioned, with the aim of placing young people in the most appropriate placement to meet their needs, and providing these placements quickly and with value for money, building relationships with the marketplace. This will include a standardised and controlled Request for Quote process and targeted provider engagement	Mar – Jun 2015
Transformation of care leavers placements (SCHWB)	As part of the 0-25 transformation programme, improvements will be made to the support provided to Care Leavers and Looked After Children in order to promote independence, and to ensure we are discharging our corporate parenting responsibilities. This will include developing a typical pathway for Care Leavers to aim towards, targeted service changes and individual pathway planning to support independence	Mar – Jun 2015 (set up) Jun 2015 – Feb 2016 (roll out)
Economic Development service redesign (GET)	Service redesign project initiated in March 2015, implementation planned for April-May 2015	Apr – May 2015 (implementation of service redesign)

Activity	Description / detail	Date
Replacement of grants for mental health services with new contracts (SCHWB)	Replacement of 66 grants totalling £3.6m with four contracts	Apr – May 2015 (commissioning decision)
Development of the Kent and Medway Growth and Infrastructure Framework (GET)	Will identify and cost the infrastructure necessary to facilitate growth planned to 2031. Will identify funding gaps and feed into Infrastructure Delivery Plans being developed by districts and to negotiate with developers and districts for appropriate s106/CIL contributions. Will also provide evidence base to engage with Government in discussions on funding and development of the London Plan. £70,000 contract value for consultancy services to develop the Framework	April – Jun 2015 (procurement of consultancy services to develop GIF) Future development phases of the GIF to be determined
Waste treatment and final disposal commissioning (GET)	Commissioning of the £47m waste treatment and final disposal contracts	April – Jun 2015 (commissioning)
Safety Camera equipment contract (GET)	5 year contract for Safety Camera Partnership equipment for £5.5m	April – Jun 2015 (procurement)
Intelligent Traffic System contract (GET)	Commissioning of ITS Traffic Systems term maintenance contract to maintain all traffic signals across the county – minimum 5 years at £1.5m per year	April – Jun 2015 (commissioning) Jan – Mar 16 (procurement)
Commissioning for Broadband Delivery Programme Phase 2 (GET)	Commissioning for the delivery of Phase 2 (Phase 1 has been delivered by BT). Contract value is TBC	April – Jun 2015 (commissioning)
Rail Journey Time Improvement Ramsgate procurement (GET)	Procurement of provider for Rail Journey Improvement in Ramsgate Phase 1 for £4.6m	April – Jun 2015 (procurement)
Outcome of the Library Review (GET)	Respond to the outcome of the Facing the Challenge review of Library Services. Development of a service specification that ensures the service is protected and determines how the buildings can be developed as a valued shared community resource	From May 2015 (commissioning)

Activity	Description / detail	Date
Drug treatment in prisons contract extension (SCHWB)	Decision whether to extend the current contract for delivery of drug treatment in prisons	May 2015
Integrated Community Equipment service redesign (SCHWB)	Development of a redesigned Integrated Community Equipment service	May – Jun 2015
Extension of contract for children's accommodation for children in care and care leavers (SCHWB)	Extension of accommodation contract for children in care and care leavers (see also care leavers placements transformation activity as part of 0-25 programme)	May – Jun 2015
Transformation of Early Help services (SCHWB)	As part of the 0-25 transformation programme, work to improve Early Help services will include a simplified process of utilising commissioned services, an Early Help surgery, joint working with Early Help units, Commissioned Services and Open Access facilities. The vision is that every family that could benefit from Early Help and is willing to give consent will receive that service	May 2015 – Jan 2016
Transformation of services for adolescents (specialist children's services) (SCHWB)	As part of the 0-25 transformation programme, services are being redesigned including development of a specialist team of social workers holding all high care risk adolescent cases to provide intensive support where required, and additional resource of social workers as part of a team to provide support at crisis. The vision is that all adolescent service users will receive a consistent, outstanding service across the county, including response to all high risk adolescent referrals and crisis calls within 24 hours	May 2015 – Jan 2016
EU Procurement Directive Opportunities (ST)	Responding to the EU Procurement Directive changes and Social Value Act review to reduce burdens and maximise opportunities for small and medium sized businesses and the voluntary sector in our procurement processes	Spring 2015
Asbestos Services Framework Procurement (ST)	Procurement for £2.8m revenue and £9m capital contract for Asbestos services framework	Spring 2015

Activity	Description / detail	Date
2015-16 Quarter 2 (July – September 2015)		
Delivering the Commissioning Framework Implementation Plan (ST)	Delivering the Commissioning Framework Implementation Plan	Summer 2015
Review of support for children with Special Educational Needs and Disability (SEND) (EYP)	The Children and Families Act 2014 brings significant reform to the provision of assessment and support for children with Special Educational Needs. The entire SEN service is being reviewed as part of Facing the Challenge Phase 2 to assess progress in implementing the required changes. The SEND Strategy implementation will also be reviewed to support the changes and expand SEND provision	Summer/Autumn 2015
Kent Legal Services Review Response (ST)	Respond to the outcomes of the Facing the Challenge review of Kent Legal Services (June 2015)	June 2015
Transfer of responsibility for Health Visiting (SCHWB)	Transfer of responsibility for Health Visiting to KCC from NHS England including commissioning. Work around integrating the Health Visiting and Family Nurse Partnership services with the wider Early Help service offer across the county, culminating in a decision on how the new services will be managed. Decisions will be required on the extension of the contract for School Nursing and Health Visiting, which need to be retendered in October 2016	July 2015 (decision) October 2015 transfer of responsibility October 2016 (retendering of contracts)
Development of Public Health Delivery Plan and Commissioning Strategy (SCHWB)	Development of a plan to deliver public health outcomes and priorities, alongside a commissioning strategy to transform services to meet changing needs. New longer-term commissioning view being taken	July 2015 (decision)
Agreement of Suicide Prevention Strategy (SCHWB)	Finalisation and agreement of a strategy to reduce the number of suicides in Kent	July 2015

Activity	Description / detail	Date
Kent Support and Assistance Service contract extension (SCHWB)	A decision is due on whether to re-let the KSAS contract. This is being taken through Adult Social Care Cabinet Committee on 10 July 2015, with a decision expected shortly afterwards	July 2015
EduKent (services for schools) procurement (EYP)	EduKent (services for schools) is included in the Back Office Procurement Project – market testing is taking place for all 14 EduKent services as well as developing an in-house comparator. Procurement decision due in July, which will impact on future business model	July 2015
Community Learning and Skills service review (EYP)	Response to the Facing the Challenge review of CLS including planning for the growth of the service in order to become a successful LATCo. A Growth Strategy for CLS is being developed	July 2015
Back Office Procurement Project Decision (ST)	Responding to the outcome of the Facing the Challenge Back Office Procurement Project, including potential service redesign for transactional finance, HR and IT services, Contact Centre and Digital Services	July 2015
Implementation of the Customer Services Policy (ST)	Agreement and implementation of the Customer Services Policy to raise standards across the authority and engage customers throughout the commissioning of services	July 2015 (decision)
Commissioning of health improvement services (SCHWB)	Decisions on contract extensions required for smoking cessation, Health Trainers, healthy weight and health checks to bring the contracts all into line so they can be retendered together (new contract required to start October 2016)	From July 2015
Young people's drug and alcohol service (SCHWB)	Decision required to extend the current contract to end Sept 2016 and then re-tender along with the School Nursing and Health Visiting contracts starting from October 2016	From July 2015
Older Persons and Residential and Nursing contracts (SCHWB)	The current older persons nursing and residential care home contracts expire on 31 March 2016. The current contracts are worth £60m (Older Person Residential) and £45m (Dual Residential and	From July 2015

Activity	Description / detail	Date
	Nursing and Nursing Care only). A Commissioning Strategy is being developed, and will need to take account of the changes being brought in by the Care Act	
Extend or re-procure the Highways Term Maintenance Contract with Amey (GET)	Decision required to extend the current contract for 5 years (at £50m per year) or re-tender if extension not agreed	Jul – Sept 2015 (Procurement)
Identify options for the funding of Subsidised Bus Services (GET)	Review of contracts and bus service operators' grants, with the aim of implementing changes from April 2016. Contracts and grants ending at various dates throughout the year. Kent Karrier and Dial a Ride contracts also under review throughout the year. Contract values £1.8 million plus £150,000 for Kent Karrier / Dial a Ride	Jul – Sept 2015 (commissioning)
Maidstone Gyratory Improvement Scheme commissioning (GET)	Commissioning of scheme design works for Maidstone Gyratory Improvement Scheme for £4.5m	Jul – Sept 2015 (commissioning) Procurement in 2016/17
Bulk Waste to Allington Plant commissioning (GET)	Bulk waste reception, handling and haulage to Allington energy from waste Plant from Thanet and Canterbury for £3.1m	Jul – Sept 2015 (commissioning)
Review Soft Landscape Contracts provision (GET)	Review the provision for Soft Landscape Contracts and make a decision on our countrywide approach to procurement for urban grass, shrubs, rural grass swathe, hedges, weed treatment and tree cutting for £2.5m	Jul – Sept 2015 (commissioning) Procurement in 2017/18
Tonbridge High Street Regeneration commissioning (GET)	Commissioning and procurement for regeneration of Tonbridge High Street phase 1 (for £1.25m) and phase 2 (for £1.4m)	Jul – Sept 2015 (commissioning) Procurement for Phase 2 in 2016/17
Highways condition services contract extension (GET)	Decision whether to extend the current contract with HSL for highways condition services for £1m	Jul – Sept 2015 (procurement)

Activity	Description / detail	Date
Library Management Systems contract commissioning and procurement (GET)	Commissioning and procurement for the Library Management IT Systems Contract which ends March 2016, for £1.25m	Jul – Sept 2015 (commissioning) Oct – Dec 2015 (procurement)
Libraries book supply commissioning and procurement (GET)	Commissioning and procurement of book supply for libraries for £1m pa	Jul – Dec 2015 (commissioning) Jan – Mar 2016 (procurement)
Response to review of Country Parks and Countryside Management (GET)	Deliver the recommendations of the Facing the Challenge review on Country Parks and Countryside Management – PID to be developed for the next phase of the review	PID by August 2015
Highways, Transportation and Waste service redesign (GET)	Service redesign project initiated in December 2014, implementation to be complete by August 2015	August 2015 (implementation of service redesign complete)
Environment, Planning and Enforcement service redesign (GET)	Service redesign project initiated in December 2014, implementation to be complete by August 2015	August 2015 (implementation of service redesign complete)
Customer Service Review (GET)	Internal review to deliver consistent customer service in line with the Customer Service Policy. Will develop a business case for a directorate-wide approach to customer services. Evidence gathering focuses on Speed Awareness, Coroners Service, Highways fault reporting, online licences and GET Priority Response Enquiries	September 2015 (business case to GET Portfolio Board)
Development of new Early Help and Preventative Services commissioning framework (EYP)	Major transformation programme underway in EHPS – all contracts end in March 2016 to enable a review of performance and to reshape the commissioning intentions in line with the revised ways of working brought about by the service's restructure. Work is progressing with	September 2015 (Refresh of strategic requirements and needs assessment complete)

Activity	Description / detail	Date
	<p>partners to refresh the strategic requirements and assess the needs of vulnerable children and young people.</p> <p>Total commissioning spend for EHPS is c.£12.5m p/a. There is only one contract over £1m (CXK)</p>	To be implemented from April 2016
Integration of community safety functions with partners (GET)	Working with District Councils, Kent Police and Kent Fire and Rescue to integrate our community safety functions and develop new volunteer programmes to support local community safety including Community Wardens. Particular focus on supporting older and vulnerable residents at risk of social isolation and becoming victims of fraud and scams	Sept 2015 to March 2016
2015-16 Quarter 3 (October – December 2015)		
Developing the Education Commissioning Plan (EYP)	Developing the new 'Education Commissioning Plan', particularly focusing on growth in primary school places with the Basic Need Programme (£97m national funding)	Autumn 2015
Delivery of new Integrated 0-25 Early Help Services structure and delivery model (EYP)	Review of Early Help and Preventative Services in 2014 has resulted in the redesign of 0-25 integrated services. Service will be fully operational in July 2015 following a restructure. The service is also converting the existing 1 year Early Help Action Plan into a 3 Year Early Help Action Plan by the Autumn	Autumn 2015
Establishing the Property LATCo (ST)	Establishing the Property LATCo, following the Facing the Challenge review of Property Services	Autumn 2015
Review and refresh of the Kent Environment Strategy (GET)	Will be refreshed to show how we will work with partners to grow the green economy and protect and sustain the physical and environmental fabric of the county	Autumn/Winter 2015
Developing the Voluntary and Community Sector Policy (ST)	Development and implementation of the Voluntary and Community Sector Policy, including our approach to grants	October 2015 (decision)

Activity	Description / detail	Date
LED Street Lighting (GET)	Delivery of LED street lighting to reduce energy cost and impact on the environment for £40m	Oct - Dec 2015 (procurement) Implementation planned for Dec
Review of Passenger Transport Services (GET & EYPS)	Phase 2 FTC review looking at the procurement and route optimisation of Special Educational Needs (SEN) transport Infrastructure Service and Social Care transport services. Also introducing a Dynamic Purchasing System for flexible procurement. Passenger Transport Services contract value is £10m	Oct - Dec 2015 (procurement) Full Business Case by Oct and pilot implementation in Easter 2016
Rathmore Road Improvement Scheme commissioning (GET)	Commissioning of scheme design for Rathmore Road Improvement Scheme for £10m	Oct – Dec 2015 (commissioning)
Resurfacing contract extension decision (GET)	Decision whether to extend the current contract for Resurfacing with current provider Eurovia (maximum 2 years) for £10m	Oct – Dec 2015 (procurement)
M20 J4 eastern overbridge widening commissioning (GET)	Commissioning of scheme design for M20 junction 4 eastern overbridge widening for £4m	Oct – Dec 2015 (commissioning)
Wood waste contract extension decision (GET)	Decision whether to extend the current contract for the processing and recycling of wood waste for 5 years with current provider Countrystyle for £3.9m	Oct – Dec 2015 (commissioning)
A26 junction improvement commissioning (GET)	Commissioning for A26 London Road / Speldhurst Road / Yew Tree Road junction improvement for £2m	Oct – Dec 2015 (commissioning)
Commissioning of additional adult social care assessment function (SCHWB)	Commissioning additional capacity to help with the anticipated demand for assessment of self-funders in relation to the commencement of the cap on care brought in through the Care Act	October 2015 (commissioning decision)
Building Community Capacity Initiative (SCHWB)	Co-development with the VCS to support a greater number of people without necessarily being subject to formal assessment or ongoing support from Adult Social Care. Decisions will be required around service redesign as a result	Oct – Dec 2015 (decisions)

Activity	Description / detail	Date
Commissioning of Drug and Alcohol Services for adults (SCHWB)	Commissioning of drug and alcohol service (separate from commissioning of drug and alcohol service for young people)	December 2015 (contract award)
Refresh the Growth Strategy (GET)	Refresh the Kent & Medway LEP Growth Strategy to reflect the priorities of local partners	December 2015
2015-16 Quarter 4 (January – March 2016)		
Young Healthy Minds retendering (SCHWB)	Decision required on retendering the contract	Jan 2016 (pre-tender, for Oct 16 start)
Thanet Parkway design and build procurement (GET)	Procurement of design and build for Thanet Parkway for £8m+	Jan – Mar 2016 (procurement)
New integrated commissioning strategy for children's social care (SCHWB)	A new integrated commissioning strategy will be delivered. The aim is to develop joint commissioning arrangements with the CCGs	Jan – Mar 2016
Learning Disability supported living service improvements (SCHWB)	One of the strands of the Adults Transformation Programme Phase 2 is to develop supported living options for people with learning disabilities by working to reshape the market. There is a savings target of £6.77m attached to this activity in 2015/16	Jan – Mar 2016 (service redesign decisions)
Enablement service improvements (SCHWB)	One of the strands of the Adults Transformation Programme Phase 2 is to review and make improvements to the Enablement service, with the overall aim of providing access to enablement service for all service users regardless of referral route and provide standardised effectiveness across the service. This will include outsourcing enablement and extensive market testing is taking place. There is a savings target of £7.77m attached to this activity in 2015/16	Jan – Mar 2016 (outsourcing decisions)

Activity	Description / detail	Date
Reduction in need for short-term beds for older people and those with physical disability (SCHWB)	As part of the Adults Transformation Programme Phase 2, work is ongoing to reduce the number of short term beds that we will need to purchase by providing other ways in which to meet clients' needs	Jan-Mar 2016
Carers short break service contract (SCHWB)	The current contract for the Carers Short Break Service expires on 31 March 2016. The current contract is worth £2.2m	Contract expires end March 2016
Disabled Children's Short Break Weekend/Overnight Service contract (SCHWB)	The current contract for the Disabled Children's Short Break Weekend/Overnight Service (Weekend Fun Club) service expires on 31 March 2016. The current contract is worth £1.15m	Contract expires end March 2016
Building Maintenance Consultancy Services (ST)	The current contract for Building Maintenance Consultancy Services expires on 31 March 2016. The current contract is worth £19m	Contract expires end March 2016
Joint commissioning with public health (GET)	Identifying joint commissioning priorities with Public Health and CCG's to improve public health outcomes, including through the Kent Nature and Countryside Working Group, e.g. commissioning a Greenspace Needs Assessment	Greenspace Needs Assessment by March 2016 Joint priorities: Ongoing
2015-16 ongoing		
Targeted Public Health Campaigns (SCHWB)	Deliver a programme of targeted public health campaigns aimed at reducing harm in specific areas including smoking in pregnancy, reducing suicides, encouraging safer sexual practices and increasing the flu vaccine uptake. A calendar of campaigns planned throughout the year is available	2015-16
Deliver the Health Needs Service (EYP)	Deliver the new Health Needs Service and improve outcomes for pupils with mental health needs	2015-16
Reduce the rising cost of SEN Transport (EYP)	Including through making more efficient use of DSG funding by reducing the costs of SEN pupils being placed out of county, as well as working with schools at risk of deficit budgets to ensure there are clear improvements by 2016	2015-16

Activity	Description / detail	Date
National free childcare requirements (EYP)	Responding to changing national requirements for expanding free early years childcare provision by 2017	2015-16
Developing Demand Management (0-25) (EYP)	Developing demand management with Newton Europe, as part of the 0-25 Portfolio transformation programme	2015-16
Further use of District Data Packs to inform the local curriculum and training offer in line with employers' needs (EYP)	EYP produce Data Packs which are used by local 14-19 partnerships to develop the local curriculum and training offer, progression opportunities and work based training opportunities. They summarise key legislative changes that impact on qualifications, provision and learning, provides analysis of district economies, review changes made to the curriculum and set the scene for developing the 2015-16 curriculum	2015-16
Working with a 'live cohort' of young offenders (EYP)	This year the service will work with a "live cohort" of young offenders to understand the characteristics of their reoffending. The findings will determine future interventions, increasing their effectiveness and reducing re-offending	2015-16
Contract Management for Total Facilities Management (ST)	Ongoing contract management for three 5 year Total Facilities Management contracts worth £9.5m pa	2015-16
Defining robust intelligent client functions (ST)	Defining robust intelligent client functions to enable effective contract management, governance and stakeholder management for commissioned services	2015-16
Developing our customer intelligence approach (ST)	Developing our customer intelligence approach to inform better commissioning	2015-16
Accommodation strategy implementation (SCHWB)	Shifting from residential provision to the development of more extra care services. This will involve 14 capital projects and the redesign of 40 operational services	2015-17
Establishment of new adoption agency (SCHWB)	Establishment of a new voluntary adoption agency in partnership, in the context of the new Education and Adoption Bill introduced in the Queen's Speech in May 2015	2015-17

Activity	Description / detail	Date
Develop phase 2 Troubled Families programme (EYP)	Develop phase 2 of the programme and ensure it is integrated into the models of family support provided through Early Help. Future procurement arrangements for the commissioned services will also be considered (current contracts for the commissioned elements end March 2016)	2015-2020
Recommissioning for Unified Communications (ST)	Unified Communications contract expires in 2016, providing solutions to 350 KCC sites and 9000 users	2016
Recommissioning for Cloud Contract (ST)	£290k Cloud Contract (supporting the Contact Centre) due for re-commissioning in 2016	2016
2016/17		
Green waste composting procurement (GET)	Procurement for green waste composting for £5.7m	2016 – 17 (procurement)
Inward investment (Locate in Kent) procurement (GET)	Procurement of provider for inward investment for £625k pa plus £150k pa (FDI) currently provided by Locate in Kent	2016 – 17 (procurement)
Visitor economy (Visit Kent) procurement (GET)	Procurement of provider for visitor economy for £280,000 pa currently provided by Visit Kent	2016 – 17 (procurement)
Recommissioning of Independent Advocacy Services (Adults) (SCHWB)	Re-commissioning of £1.5m independent advocacy services for adults covering all care groups	April 2016
Developing a cultural commissioning model (GET)	Facilitate the development of the cultural and creative industries through greater promotion and take-up of commissioning opportunities, building on the work of the industry and KCC in developing the cultural commissioning model in the public health agenda	June 2016 (three year cultural commissioning programme)

Activity	Description / detail	Date
Development of a new Waste Management Strategy (GET)	New strategy will reflect aspirations for growth within the county. Will identify opportunities to consult with residents to gain customer insight and inform the way services should be procured and delivered	September 2016
Thin Client ICT contract (ST)	The current contract for Thin Client ICT infrastructure expires on 9 October 2016. The current contract is worth £2.067,982	Current contract expires 9 Oct 2016
Sexual health services contract extension (SCHWB)	Decision whether to extend the current contract for sexual health services	November 2016
Independent Fostering Framework (SCHWB)	The current Independent Fostering Framework arrangement expires on 31 January 2017. It is a framework of independent foster providers that KCC and other SE7 authorities can use to commission fostering services. The current framework is worth £15m. Commissioning for a new framework or other solution will need to take place	Framework expires end January 2017
Children's Services Case Management and Information System contract (SCHWB)	The current contract for the Children's Services Case Management and Information System expires on 29 March 2017. This provides software and associated technical implementation services for the support of children's social care. The current contract is worth £1m	Contract expires end March 2017
Smartcard Back-Office Systems and Smartcard Provision (Young Person's Travel Pass and Council's English National Concessionary Travel Scheme) (GET)	The current contract for Smartcard Back-Office Systems and Smartcard Provision, which provides the smartcard technology for the Young Person's Travel Pass, expires on 31/03/17. The current contract is worth £1.5m and is with Euclid Ltd	Contract expires end March 2017 with potential extension to March 2019

Activity	Description / detail	Date
2017/18		
National pensions administration software contract (ST)	The current contract for national pensions administration software expires on 14 October 2017. The current contract is worth £30m. It is a framework for the provision of software solutions to administer the LGPS, Police and Fire Pension Schemes by KCC and various other Local Government Administering Authorities (with KCC acting as Lead Authority)	Current contract expires 14 October 2017
Technical and Environmental Services contract (GET)	The current Technical and Environmental Services contract expires March 2018 with a potential extension end date of March 2023. The current contract is worth £50m and is with Amey.	Contract expires March 2018, with potential extension to March 2023